

Appendix 3: Risk Register for Growth Deal Cycle Routes

Title	Risk description	Opp/ threat	Cause	Consequence	Date Raised	Owner	Gross		Current		Residual		Comments	Controls				
							I	P	I	P	I	P		Control description	Due date	Status	Progress %	Action Owner
CR-1	Consultation	O	Objection to proposed schemes	Delay or change to design	January 2022	DK/LD	3	3	2	3			ODS have been very proactive in preconstruction stage. This avoided the first round of aborted schemes	Early engagement with all stakeholders and well planned public consultation	July 2022	ongoing	50	LD
CR-2 205	Planning	O	Failure to gain approvals	Delay and change to design	March 2021		4	3	2	2				Pre app with Planning Authority	July 2022	ongoing	80	LD
CR-3	Project Costs/Budgets	T	Supply chain fluctuations and inflation	Reduced scheme delivery or request for additional funding	Apr-22		4	5	2	3				Monthly budget reviews. Healthy contingency applied	Apr-22	agreed	100	DK
CR-4	Programme	T	Delays in commencement or unplanned events	Going beyond Growth Fund agreement dates	Aug-20		4	3	3	2				Increase in labour discussed. Parallel working on schemes presently planned sequentially	Apr-22	agreed	100	DK/LD

CR-5	Contract Matters	O	Dispute or non compliance	Delay or cost to project	Sep-20		4	3	3	2		tba	Early contractor engagement to ensure agreed contract conditions	Apr-22	agreed	100	DK/LD
CR-6	Reputational	O	Failure to deliver or to achieve quality	Non compliance with Growth Deal requirements	Apr-20		4	3	4	2			Engagement of third party Contract Administrator	Jul-22		50	DK/CA
CR-7	Health and Safety	T	Injury to operatives or members of the public	Reputational and claim against OCC	Apr-20		5	3	5	3			Pre start meetings. Clear RAMS. Weekly inspections. Protective barriers in public spaces to separate MOP and workforce	Mar-23	ongoing	40	LD/DK/CA

206

DK=D Kerrigan OCC; LD = Lucian Dunlop ODS; CA=Contract Administrator